



MEMORANDUM OF UNDERSTANDING (MOU)

BETWEEN

Zhetysay University, ZU, named after Ilyas Zhansugurov, (Kazakhstan), legally represented by the Chairman of the Board - Rector,
Prof. Yermek Buribayev

AND

Universitas Negeri Surabaya, legally represented by the Rector,
Prof. Dr. Nurhasan, M.Kes

Reff. Number : 025/UN38/KS.LN/2026

This agreement is based on the principle of reciprocity and expresses the interest of both parties in exchanging scholars, researchers, students, academic information, and materials in the belief that the establishment of such exchange programs will increase the research and educational process quality.

1. Parties agree to encourage the development of the following exchange programs based on their respective academic, research, and educational needs:

- Exchange of faculty and researchers
- Exchange of students (undergraduate/graduate/PhD)
- Traineeships and student visits
- Exchange of academic information and materials
- Organization of joint degree programs
- Organization of joint research programs
- Organization of joint conferences
- Organization of other academic exchanges agreeable to both universities

2. Parties recognize that the implementation of any exchange will depend upon the research and academic interests and expertise of individual faculty members and researchers and upon the availability of financial resources.



Accordingly, the implementation of each exchange program based on this agreement shall be separately negotiated and determined by both parties.

3. Parties agree to organize regular events to enhance reciprocal exchanges between them.

4. Annual cooperation programs will be planned and presented to the relevant administrative authorities as well as annual reports will be produced by each party and sent to the other, together with any suggestions for improvements.

5. This agreement is not intended to be a legally binding document. It is meant to describe the nature and to suggest the guidelines of the cooperation described above. Therefore, nothing shall diminish the full autonomy of the institutions, nor will any constraints be imposed upon the others in carrying out the agreement.

6. The agreement shall become effective on the day representatives of both parties sign this agreement and will be in force for a period of 5 years. The agreement is subject to revision or modification by mutual agreement, it is also understood that each institution may terminate the agreement at any time, although it is assumed that such action would be taken after consultation in order to avoid any possible inconvenience to the other institutions.

Prof. Yermek Buribayev

Rector

Prof. Dr. Nurhasan, M.Kes.

Rector

University stamp and date



08.07.2026

University stamp and date